

Montezuma County

Community Development Action Plan (CDAP) for 2024-2026

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Part of the region’s Comprehensive Economic Development Strategy (CEDS) is the evaluation framework. It answers the question “ how are we doing”? There are several measures we use to address this question. One is the CDAP which is a list of priority projects from Montezuma County and communities. The CDAP is not meant to capture every single project, rather, it represents projects from a range of organizations that have been prioritized for economic development and resiliency and align with existing community plans.

The CDAP is reviewed and updated every two years to gauge progress.

Six projects were completed during the 2021-2023 CDAP cycle.

Category	Project	Outcomes / Impacts
Historic Preservation	Calkins School Building in Cortez	Completed restoration & reuse of Calkins School Building in Cortez.
Historic Preservation	Historic Mancos Opera House	Restored the building for public use.
Public Infrastructure	Main St. Bridge in Mancos	Reconstruct Main St. Bridge in Mancos.
Public Lands	BLM Aqueduct Trail System	Build a trail system for non-motorized and e-bike use.
Public Lands	Painted Hand Pueblo	Upgraded roads around private property and parking area for year round use and accommodation of large vehicles. Added a restroom, shaded picnic tables, and interpretive signage.
Transportation	CO 145/US 160 Cortez, Dolores, Rico Heater Re-pave	Resurfaced roadway segments and replaced ADA curb ramps at 16 intersections through Cortez, Dolores, and Rico.

Thirty-four projects are progressing and will remain on the CDAP for 2024-2026. Eleven new projects were added totaling 45 projects for the 2024-2026 cycle.

We believe the well-being of the residents of Region 9 depends upon a healthy, growing economy. The goal of a CEDS is to assist people, organizations and programs that support equitable job and wealth creation across the region. This requires alignment of actions across government agencies, businesses, organizations, and community members. The CEDS and each county's CDAP are two convenient, practical tools for this important work.

The CDAP document is aimed at county and town economic development practitioners, business leaders, elected officials, and community stakeholders. It provides strategic direction for decisions and projects that will evolve over the next two years. It provides data that can be used to obtain grants for local projects. It also helps to solicit funds collaboratively to meet changing economic and business conditions in the region. Projects being listed in an approved CDAP is required for many state and federal funding sources.

Recognizing that the COVID-19 pandemic will impact the economy for years to come, there is focus on aligning regional and state strategies for addressing equitable and resilient economic growth. For this reason, Region 9 took additional care to match your CDAP projects with the Colorado Resiliency Framework Strategies.

There are six resiliency strategies identified in the Colorado Resiliency Framework, which addresses potential and interrelated economic, social, and environmental risks and vulnerabilities. Please refer to the [Colorado Resiliency Framework document](#) for details.

- 1. Future Ready Economy & Workforce**
- 2. Climate & Natural Hazard Resiliency**
- 3. Building & Infrastructure Sustainability**
- 4. Agriculture & Food Security**
- 5. Housing Attainability**
- 6. Community Capacity**
- 7. Internal to Community - this was added for projects aligned more closely with local resiliency strategies**

CDAP Project Ranking

- 1) Project aligns with community master plans or state resiliency priorities for economic or community development.
- 2) Project is within the community's and primary partners ability to influence.
- 3) Project metrics address progress and impact.
- 4) Metrics are comparable to other counties, regions, the state.
- 5) Project data is readily available and accessible to community members.

Rank		
High	Medium	Low
Meets at least 4 criteria	Meets at least 3 criteria	Meets at least 2 criteria

CDAP #	Project	Rank
1	Agriculture & Food Security	Med
2	Workforce and Education	High
3	Pueblo Community College Southwest	Med
4	Southwest Memorial Hospital	High
5	Paths to Mesa Verde Trail	High
6	Broadband	High
7	Transit Network	Low
8	Expand utilities	Low
9 NEW	Opioid Abatement	High
10	Cortez Land Use Code	High
11 NEW	Cortez Business Retention & Expansion	Med
12 NEW	Cortez Community RAISE Project	High
13 NEW	Drought Management and Mitigation Plan (DMMP)	High
14	Solar Array	Med
15	Lake McPhee Recreation Plan	Med
16	County-wide Trails Plan	Med
17	Native Fishery Health Below McPhee Reservoir	Low
18	Planned Forest Service Road Projects	High
19	Jurisdiction of Dolores Norwood Road USFS Road 526	Med
20	Forest Health, Water & Wildfire Risks	High
21 NEW	Workforce Housing	Med
22	Rail Connection	Low
23	Public Events	Low
24	Low-elevation Public Shooting Ranges	Low
25	Grazing Yellow Jacket, Flodine	Low
26 NEW	OREC and Cultural Heritage Asset Use Study	High
27 NEW	Parking Area CR 41 – to access Menefee Wilderness Area	Low
28 NEW	Road G to State Line	High

CDAP #	Project	Rank
29 NEW	Montelores CPW Coalition	Med
30	Dolores Water & Wastewater Infrastructure	High
31 NEW	Dolores Attainable Housing	High
32 NEW	Dolores Comprehensive Plan	Med
33	Mancos Arts & Culture	Med
34	Mancos Community & Economic Development	Low
35	Mancos Attainable Housing	Med
36	Mancos Public Works-Sewer and Water Treatment	High
37	Mancos Street Maintenance	Low
38	Mancos Town Limit Expansion	Med
39	Mancos Administration	High
40	Mancos Planning & Land Use	Med
41	Mancos Parks and Open Space	Low
42	Mancos Law Enforcement	Med
43	Outrider Improvements at Durango, Mancos, Cortez, Dolores, and Rico	High
44	Wildlife Mitigation on US 160 between Cortez and Durango near CR 30.1	High
45	Intersection Improvements at US 160 and CR 30.1 near Phil's World	High

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
1	Agriculture & Food Security	Med	Agriculture	Future Ready Economy & Workforce Agriculture & Food Security	CSU Extension Office CSU Research Center Local area growers Mesa Verde Country Local Chambers of Commerce SW Farm Fresh Cooperative Montezuma Food Coalition Montezuma Orchard Restoration Project National Young Farmers Coalition Montezuma Land Trust Conservancy	USDA Value Added Producer Grants	TBD	TBD	Promote sustainable use of water and agricultural resources. 1) Increase water efficient, drought-tolerant, and regenerative farming practices. 2) Expand the market potential of locally-grown and processed food products, while increasing food security and food access for local residents. 3) Increase participation in regional food hub and distribution networks. Reference: Montezuma Regional Community Roadmap Plan
2	Workforce and Education	High	Economic Development	Future Ready Economy & Workforce	School Districts SW Colorado Education Collaborative (SWEC) Colorado Education Initiative (CEI) Colorado Succeeds Region 9 EDD Industry Partners	School Districts SWEC State-CDWC	TBD	1 FTE Regional Industry Convener	Support career pathways, hands-on learning opportunities, and workforce programs that align with economic development goals. 1) Create regionally aligned, industry- aligned career tech education (CTE) opportunities. 2) Support work-based learning through job shadows, mentorships, internships, and capstones. 3) Convene schools, businesses, and workforce development partners to identify local workforce needs and opportunities. 4) Elevate the connection between education and economy "Educonomy" in schools, businesses and communities. 5) Reduce barriers to workforce and higher education programs. Reference: Montezuma Regional Community Roadmap Plan
3	Pueblo Community College Southwest	Med	Education	Future Ready Economy & Workforce Community Capacity	Pueblo Community College Southwest (PCCSW) Regional School Districts	Colorado Community College System PCCSW Regional School Districts	TBD	Retain existing staff	Implement Strategic Goals from the PCC 7 Year Strategic Plan relevant to SW Colorado. Regional focus: 1) Provide local jobs by retaining existing faculty positions & increasing staff through adjunct & part time employees as program enrollment demands. 2) Increased offerings to students through concurrent enrollment and career tech education (CTE) pathways, and Friday Academy. 3) Collaborate with state and regional organizations to explore ways to address out-migration of youth. 4) Seek capital investments for program start-ups, upgrades & new technologies.
4	Southwest Memorial Hospital	High	Health & Human Services	Building and Infrastructure Sustainability Community Capacity	County Hospital District Southwest Health System Southwest Memorial Hospital Foundation Colorado Rural Health Center	Colorado Rural Outreach Placement Grants Federal Rural Health Clinic Program EZ Project Designation	TBD	Maintain & grow current employee numbers	Sustain Southwest Memorial Hospital as a Primary Rural Provider. 1) Sustain medical community's ability to accept new Medicaid patients. 2) Sustain medical community's ability to accommodate growing aging population 3) Implementation of tele-video capabilities through Axis Health Systems to allow patients access to specialty services such as psychiatry. 4) Keep Southwest Memorial Hospital Foundation as an Enterprise Zone Project. 5) Implement recommendations from Economic Impact Study on Hospital job impact. 6) Implement infrastructure replacement and efficiency upgrades to the hospital facility to ensure it can continue to serve the needs of the community.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
5	Paths to Mesa Verde Trail	High	Parks and Recreation	Building and Infrastructure Sustainability	County Municipalities National Park Service Mesa Verde National Park Bureau of Land Mgt CDOT	CDOT State Federal	\$6M	Construction jobs	Develop a 17-mile, multi-use trail connecting Mancos and Cortez with Mesa Verde National Park. 1) Begin construction on the Mancos portion.
6	Broadband	High	Public Infrastructure	Building and Infrastructure Sustainability Future Ready Economy & Workforce	Region 9 EDD County Municipalities	DOLA County Municipalities Rural Electric Cooperatives Rural Utility Service Funds USDA Federal Broadband Funding	TBD	TBD	Continue Expansion of Middle Mile Broadband Infrastructure to Connect all Region 9 municipalities. 1) Complete buildout of a Carrier Neutral Location (CNL) to facilitate fiber from Mancos Town Hall to water tank to increase capacity for ISP providers and high-speed internet capacity for the entire town of Mancos. 2) City of Cortez implement Clearnet fiber leasing to ISPs. 3) Acquire funding and complete preliminary engineering reports for the connection between Cortez and Towaoc. 4) ISPs complete Capital Project Funds requests with support from local governments to get broadband with minimum download speeds of 25Mbps and upload speed of 3Mbps to unserved residents. 5) Work with Region 9 EDD to request BEAD funds to backfill whatever CPF doesn't cover. 6) Collaborate with Region 9 EDD as needed on the work with neighboring regions to complete the Alpine Loop. Construct Indefeasible Right of Use (IRU) from Denver to Grand Junction to Durango to Walsenburg back to Denver. **Realistic in this CDAP Cycle: Get CNLs online and develop governance model to incorporate EDDs, COGs (and their counties and municipalities), Tribes, and CO Broadband Office.**
7	Transit Network	Low	Transportation	Building and Infrastructure Sustainability	Regional Transit Providers County Region 9 EDD CDOT Municipalities Ute Mt Ute Tribe	CDOT FHWA Area governments Region 9 EDD	TBD	TBD	Develop a public transit system that addresses commuter population needs. 1) Work with CDOT to inform their feasibility study regarding fixed routes.
8	Expand utilities	Low	Business Development	Building and Infrastructure Sustainability	County Utility Companies	County Utility Companies	TBD	TBD	1) Work with county partners and utility providers to develop utilities in expanding areas of county.
9	Opioid Abatement	High	Public Infrastructure & Services	Community Capacity Future Ready Workforce Internal to Community	County Municipalities Region 9 EDD	Colorado Opioid Abatement Funds Region 9 EDD	\$1.5M Year 1 and 2 (region)	\$80K 1 PT Contract Project Coordinator	1) Provide representation on the Southwest Opioid Response District (SWORD) Council per the MOU with the State of Colorado. 2) Support implementation of the regional funding allocations and projects.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
10	Cortez Land Use Code	High	Land Use	Building and Infrastructure Sustainability Community Capacity	Cortez	Cortez County (pass through fiscal agent) DOLA	TBD	TBD	Develop the Land Use Code (LUC) to simplify the administration review processes and includes standards that support the City's development for long-term economic viability. 1) Complete a housing needs assessment. 2) Complete a housing action plan, approved by City Council to inform the decision on the Land Use Code Rewrite. 3) Complete an assessment of the current LUC. 4) Hold community focus groups to gather input. 5) Adopt the revised LUC in 2024.
11 NEW	Cortez Business Retention & Expansion	Med	Economic Development	Building and Infrastructure Sustainability Future Ready Economy & Workforce	Cortez Developers	Cortez Others TBD	N/A	Construction Jobs	Explore strategies to enhance the City of Cortez as a business friendly city. 1) Use housing needs assessment and housing action plan to inform housing inventory decisions. 2) Explore standing up an Urban Renewal Authority (URA).
12 NEW	Cortez Community RAISE Project	High	Public Infrastructure	Building and Infrastructure Sustainability	Cortez County CDOT	Federal	\$825,300	TBD	Complete a comprehensive plan, spread across three phases, to evaluate and reform the city's interstate corridors. 1) Corridor assessment and public engagement strategy. 2) Engineering and technical design. 3) Feasibility study, including a benefit-cost analysis.
13 NEW	Drought Management and Mitigation Plan (DMMP)	High	Public Infrastructure	Climate & Natural Hazard Resiliency	Cortez County Drought Management Task Force Colorado Water Conservation Board Dolores Water Conservancy District (DWCD) B. Montezuma County Water District #1 (Blue Door) Montezuma Valley Irrigation Company (MVI) Ute Mountain Ute Tribe McElmo Mutual Ditch Company		N/A	N/A	Implement strategies outlined in the Drought Management and Mitigation Plan (DMMP).
14	Solar Array	Med	Business Development	Building and Infrastructure Sustainability	County Empire Electric Ute Mt Ute Tribe TriState	Montezuma County Private investment & businesses Grants	TBD	TBD	Build Solar Array in Montezuma County. 1) Seeking private partners & investment. 2) Feasibility being determined. 3) Available land & sunlight capacity.
15	Lake McPhee Recreation Plan	Med	Public Lands	Building and Infrastructure Sustainability	County County Recreation Committee Town of Dolores US Forest Service CPW-USFWS Dolores Water Conservation District Colorado State Parks	GOCO USFS CPW-USFWS USDA	\$500,000 for wave attenuation system \$98K Grant \$100J Match	TBD	1) Explore recreational capacity of this asset through the OREC Grant project. 2) Recruit marina services.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
16	County-wide Trails Plan	Med	Parks and Recreation	Building and Infrastructure Sustainability	County County Recreation Committee Municipalities Greater Dolores Action US Forest Service Bureau of Land Mgt	DOLA GOCO Donations Private businesses	TBD	Indirect jobs from increased tourism and livability within the County	Pursue County-wide Trails Plan that interconnects communities in Montezuma County with multi-use trails attracting both locals and visitors. 2) Identify & mark trails for mountain biking & hiking. 3) Promote bicycling and other non-motorized use. 4) Produce maps & promote through Visitor Center, Chambers, & recreation businesses.
17	Native Fishery Health Below McPhee Reservoir	Low	Public Infrastructure	Building and Infrastructure Sustainability	County Lower Dolores Plan working group – Legislative Subcommittee Implementation team Water users Conservation groups Recreation users Government entities	State & Federal funding sources	TBD	TBD	Address Native Fishery Health Below McPhee Reservoir. 1) Continue work on the 2013 Implementation Monitoring & Evaluation Plan for Native Fish. 2) Continued discussions on ways that the native fish can be protected in the context of water supplies, Dolores Project contracts & Colorado water law. 3) Provide community education.
18	Planned Forest Service Road Projects	High	Public Lands	Building and Infrastructure Sustainability	US Forest Service Bureau of Land Mgt County	Cooperative agreement between USFS & area counties BLM Federal Highway Administration	TBD	Supports Construction, recreation, tourism & timber jobs	Complete Planned Forest Service Road Projects. 1) Resurfacing & brushing on Taylor Creek Road (NFSR 545).
19	Jurisdiction of Dolores Norwood Road USFS Road 526	Med	Public Lands	Building and Infrastructure Sustainability	US Forest Service County	County Grants US Forest Service	TBD	TBD	Resolve Jurisdiction of Dolores Norwood Road USFS Road 526. 1) Define/resolve maintenance & usage responsibilities between parties. 2) Resolve historic use rights.
20	Forest Health, Water & Wildfire Risks	High	Public/Private Lands	Climate & Natural Hazard Resiliency	US Forest Service Bureau of Land Mgt Colorado State Forest Service Colorado State Extension Office Wildfire Adapted Partnership County Federal Lands Program County Recreation Committee Fire Protection Districts Timber Industry Ute Mt Ute Tribe	County National Fire Plan funds Fire hazard mitigation contractors USDA if private land USFS BLM	TBD	Supports construct on, recreation, tourism & timber jobs	Address Forest Health, Water & Wildfire Risks. 1) Reduce fire risk. 2) Strengthen timber products industry. 3) Improve forest health. 4) Reduce risk to life & property & protect watershed/community infrastructure. 5) Defensible space education resulting in defensible space created around values at risk. 6) Reduce negative impacts of insect infestation. 7) Complete USFS projects per SOPAs for 2021-2023 8) Engage in the Rocky Mountain Restoration Initiative. 9) Engage with the Collaborative Forest Landscape Restoration Project for the purpose of encouraging the collaborative, science-based ecosystem restoration of priority forest landscapes.
21 NEW	Workforce Housing	Med	Housing	Housing Attainability Future Ready Economy & Workforce	County HomesFund Habitat for Humanity Housing Manufacturers	County State Incentives Municipalities CDFI CDBG Private contributions	TBD	Construction jobs Retain existing workforce	1) Establish a contract with a housing manufacturing company. 2) Collaborate with municipalities' on workforce housing efforts (incentives, land use codes, changing housing needs). 3) Work with HomesFund to increase the homebuyer education classes in Montezuma County communities over the prior year.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
22	Rail Connection	Low	Transportation	Building and Infrastructure Sustainability Future Ready Economy & Workforce	State of New Mexico Navajo Nation Ute Mountain Ute Tribe State of Utah Region 9 EDD	Federal Transportation Grants	TBD	Construction jobs	1) Rail Connection from Gallup to Cortez to Moab. 2) Expand agricultural sector by increasing exports. 3) Grow jobs in the manufacturing sector. 4) Expand job opportunities through access to transportation.
23	Public Events	Low	Tourism / Economic Development	Future Ready Economy & Workforce	County Municipalities USFS BLM Local Advocacy Groups/Clubs Local Chambers	Local Advocacy Groups Local Businesses Non-profits	TBD	TBD	1) Hosting athletic events in Montezuma County such as cross-country triathlons. 2) The recreation and tourism sector of the economy get a boost from the notoriety and reputation that come with popular competitive events. 3) Public events provide indirect benefits by supporting local jobs in recreation and tourism, hospitality, retail, and specialty sporting goods.
24	Low-elevation Public Shooting Ranges	Low	Parks and Recreation	Future Ready Economy & Workforce	CPW BLM USFS	CPW	\$500,000 for capital improvements for at least two public outdoor shooting ranges	TBD	1) Create a safe, designated, all season outdoor range(s) for target shooting and for shooting competitions. 2) Grow jobs in the retail and hospitality industry. 3) Competitive events provide indirect benefits to local retailers and benefit the hospitality industry.
25	Grazing Yellow Jacket, Flodine	Low	Public Lands	All aspects of the Resiliency Initiatives	BLM County Ute Mountain Ute Tribe	Federal funds	TBD	2 FTE	1) Reauthorize term grazing on two Canyons of the Ancients National Monument allotments as per the Monument Proclamation.
26 NEW	OREC and Cultural Heritage Asset Use Study	High	Economic Development	Building and Infrastructure Sustainability Community Capacity	Montezuma County Dolores County Municipalities Mesa Verde National Park Ute Mountain Ute Tribe	State County	\$108K	TBD	Understand the value of outdoor recreation and heritage assets and prioritize projects that will have the most economic impact while preserving these assets. 1) Complete the OREC and Cultural Heritage Asset Use Study
27 NEW	Parking Area on CR 41 to Access Weber-Menefee Wilderness Area.	Low	Public Lands	Building and Infrastructure Sustainability Community Capacity	BLM County	Federal grants	TBD	TBD	Provide access to the Weber-Menefee Wilderness Area on CR 41 south of HWY 160. 1) Explore partnering with the BLM to acquire grant funding for the project.
28 NEW	Road G to State Line	High	Transportation	Building and Infrastructure Sustainability	County CDOT	TBD	TBD	TBD	1) Explore developing a master plan for the Reconnecting Communities Grant. 2) Address site work on Road G between mile markers 0-13.
29 NEW	Montelores CPW Coalition	Med	Public Lands	Climate & Natural Hazard Resiliency Community Capacity	Montezuma County Dolores County Town of Dolores-fiscal agent	State-CPW	\$100k	1 PTE	Develop strategic regional priorities and initiatives that foster sustainable outdoor recreation and conservation of natural resources. 1) Phase I develop coalition partners and establish year one priorities.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
30	Dolores Water & Wastewater Infrastructure	High	Public Infrastructure	Building and Infrastructure Sustainability	Town of Dolores DOLA	DOLA/Energy-Mineral Assistance Fund Town	~\$4M	Construction jobs	Begin Phase II of the Town of Dolores Water & Wastewater Infrastructure Upgrades. 1) Acquire DOLA/Energy-Mineral Assistance Fund grant. 2) Increase water delivery systems, pressure & quantity.
31 NEW	Dolores Attainable Housing	High	Housing	Housing Attainability Future Ready Economy & Workforce	Town DOLA OEDIT	Town Prop 123 funding via DOLA, OEDIT	TBD	TBD	Begin implementation of the Dolores Comprehensive Housing Plan. 1) Bid for contractors, select contractor. 2) Establish plans for Phase I development.
32 NEW	Dolores Comprehensive Plan	Med	Public Infrastructure & Services Community Capacity	Future Ready Economy & Workforce Building & Infrastructure Sustainability Community Capacity	Town DOLA	Town DOLA	\$50k	TBD	Preserve community values and character while enhancing economic development. 1) Establish character districts. 2) Inventory unused and underutilized commercial space.
33	Mancos Arts & Culture	Med	Public Services	Community Capacity	Mancos Creative District Town Mancos Valley Chamber of Commerce	Town State grants	TBD	TBD	In partnership, the Mancos Creative District and Town of Mancos aim to establish Mancos as a destination for events, arts, culture, fun and heritage in order to attract visitors and encourage business sustainability. 1) Champion downtown through planning and coordination of marketing, events, revitalization, and improvement projects. 2) Implement a clear system for communicating information to the community. 3) Maximize sales to resident market. 4) Promote citizen/community engagement. 5) Understand, attract, and cater to the Mancos visitor/customer base.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
34	Mancos Community & Economic Development	Low	Economic Development	Future Ready Economy & Workforce Community Capacity	Mancos Mancos Creative District Mancos Valley Chamber of Commerce DOLA Region 9 EDD	Mancos OEDIT Enterprise Zone Tax Credits	TBD	TBD	<p>Provide superior customer service and support to the citizens and business community, the Board, department heads, and commissions to make Mancos a place where people want to live, work and play.</p> <p>New Business Recruitment - Collaborate with regional organizations to recruit new businesses.</p> <p>1) Promote vacant spaces in Mancos. 2) Increase sales tax revenue for Mancos. 3) Utilize Creative District Designation to increase diversity of variety of goods & services. 4) Complete a fiscal health plan.</p> <p>Existing Business Support & Expansion</p> <p>1) Meet with a minimum of 5 local businesses each quarter to collaborate on business support and expansion.</p> <p>Youth Engagement</p> <p>1) Collaborate with Mancos School District to establish a youth liaison to the Board of Trustees.</p> <p>Light Industrial Park</p> <p>1) Research and determine feasibility of establishing a light industrial park within town limits to encourage business.</p>
35	Mancos Attainable Housing	Med	Housing	Building and Infrastructure Sustainability Housing Attainability	Mancos County Region 9 EDD	Mancos DOLA Prop 123 funding via CHFA and OEDIT	TBD	TBD	1) Work with state and local organizations to provide housing in town limits.
36	Mancos Public Works-Sewer and Water Treatment	High	Public Infrastructure	Building and Infrastructure Sustainability	Mancos CDPHE	Mancos	TBD	TBD	<p>Provide safe drinking water and properly disinfected wastewater treatment to keep citizens healthy.</p> <p>1) Implement changes to ensure WWTP operates as intended and meets all discharge requirements. 2) West Mancos Transmission Redundancy Line: Replace raw water transmission main delivering water from diversion facility to water treatment plant, collaborate with Marshal's Office. 3) Extend water main to Road 42 to allow for future annexation, including CDOT Maintenance Facility. 4) Jackson Reservoir Transmission Redundancy Line & Related: Replace raw water transmission main delivering water from Jackson Reservoir intake to water treatment plant. 5) Replace water mains, valves and service lines: per SGM Capital Asset Inventory. 6) Replace 11 hydrants throughout town.</p>

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs Created or Retained	Outcomes & Impacts
37	Mancos Street Maintenance	Low	Public Infrastructure	Building and Infrastructure Sustainability	Mancos CDPHE	Mancos	TBD	TBD	<p>Maintain a well-flowing sewer collection system and water supply to all system services as well as keeping all roadways passable.</p> <p>1) Develop and implement street paving plan and major grading plan for gravel streets in conjunction with infrastructure improvements.</p> <p>2) Grand Avenue Sidewalk Replacement: Install new sidewalks along both north and south sides of Grand Ave. within Town limits in conjunction with CDOT ADA intersection replacement.</p> <p>3) Replace water and sewer mains per SGM Capital Asset Inventory.</p> <p>4) Replace water and/or sewer mains on Main Street from Hwy 160 to Grand Ave.</p> <p>5) Replace manholes per SGM Capital Asset Inventory.</p> <p>6) Purchase camera system. Conduct video inspection of complete water and wastewater system.</p> <p>7) Mesa Street Upgrades: Run water line to pedestrian bridge, pave Mesa St. for parking lot.</p> <p>8) Expand public works shop by adding one heated bay and installing doors to allow for equipment maintenance and storage.</p>
38	Mancos Town Limit Expansion	Med	Public Services	Building and Infrastructure Sustainability Community Capacity	Mancos	Mancos	TBD	TBD	1) Expand Town limits by development and annexation.
39	Mancos Administration	High	Public Services	Building and Infrastructure Sustainability Community Capacity	Mancos	Mancos Grants	TBD	TBD	<p>1) Fleet Inventory & Replacement: In conjunction with all departments, implement a fleet maintenance and replacement schedule.</p> <p>2) Town Hall Upgrades: HVAC, stucco, downspouts, roof leak damage, asbestos evaluation & remediation as needed, crawlspace.</p>
40	Mancos Planning & Land Use	Med	Public Services	Building and Infrastructure Sustainability Community Capacity	Mancos CDOT	Mancos CDOT	TBD	TBD	1) Hwy 160 Development: Utilize existing Hwy 160 Access Control Plan to develop access, pedestrian crossings, stop lights within town limits with focus on Monte St.
41	Mancos Parks and Open Space	Low	Public Services	Building and Infrastructure Sustainability Community Capacity	Mancos	Mancos GOCO Grants	TBD	TBD	<p>Provide safe and well-maintained parks and open spaces for families, visitors and the community.</p> <p>1) Community Center Upgrades: Install new roof and insulation, repair moisture damage and prevent moisture intrusion at south facing wall.</p> <p>2) Boyle Park: Implement Phase 2 upgrades per Parks & Trails Master Plan.</p> <p>3) Mancos Conservancy District River Concept: Utilize river concept plan from MCD to upgrade river location at Mancos School District for better public access.</p> <p>4) Staffing: Research and, if necessary, hire a Parks Manager to allow for increased service demand.</p> <p>5) Skate Park: Begin planning for upgrades per Parks & Trails Master Plan.</p>

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42	Mancos Law Enforcement	Med	Public Services	Building and Infrastructure Sustainability Community Capacity	Mancos	Mancos	TBD	TBD	<p>Provide effective and efficient law enforcement and ancillary services to our residents, schools, businesses, and visitors. Partner with all members of our community as we provide for the public's safety. Practice the principals of community policing.</p> <p>1) Develop a succession plan for the Marshall's Office. Identify staff and offer specialized training in FTO, Firearms Instruction, and Evidence Technician. 2) Code Enforcement: Conduct staff training and public outreach for code enforcement, including municipal codes, liquor and marijuana, sidewalk and hazard tree cost share program. 3) Expand Marshal's Office to allow for additional desks, interview room, permanent evidence lockers, expansion of evidence room. 4) Emergency Operations Center: In conjunction with MMO Expansion, research and implement an EOC for Mancos and the east side of Montezuma County if feasible. 5) Work with Mancos School District to establish an SRO. 6) Staffing: Increase staffing to meet increased population and service demand, including code enforcement. Add one or two sworn Officers and 1 full time admin. 7) Vehicles: Replace a vehicle each year for five years.</p>
43	Outrider Improvements at Durango, Mancos, Cortez, Dolores, and Rico	High	Transportation	Building and Infrastructure Sustainability	CDOT County Dolores County Municipalities	CDOT	\$400K	Construction jobs	1) Stop and shelter improvements in Durango, Mancos, Cortez, Dolores, and Rico. Stop and shelter locations are all located along the Outrider Durango to Grand Junction route.
44	Wildlife Mitigation on US 160 between Cortez and Durango near CR 30.1	High	Transportation	Building and Infrastructure Sustainability	CDOT Montezuma County La Plata County Municipalities	CDOT	\$2.88M	Construction jobs	1) Install wildlife fencing and underpass, complete brush removal, implement sight distance improvements between Cortez and Durango (near CR 30.1) per the Southwest TPR.
45	Intersection Improvements at US 160 and CR 30.1 near Phil's World	High	Transportation	Building and Infrastructure Sustainability	CDOT County Municipalities	CDOT	\$1.5M	Construction jobs	1) Improve the intersection of US 160 and CR 30.1, the entrance to Phil's World, a nationally renowned mountain biking area. Improvements may include turn, deceleration, and acceleration lanes.

A RESOLUTION APPROVING A COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY FOR REGION 9

WHEREAS, in 1995, the Region 9 Economic Development District of Southwest Colorado launched southwest Colorado's initial Comprehensive Economic Development Strategy ("CEDS") process by offering county-level data, a strategic planning component with visions, goals, and specific strategies for reaching those goals, and identified community projects; and,

WHEREAS, the full CEDS is updated every five years; and;

WHEREAS, the CEDS includes Community Development Action Plan ("CDAPs"), which are lists of identified projects and which are updated on a two-year cycle; and,

WHEREAS, CDAPs are useful tools for organizations working within Montezuma County and can be one central source for understanding the full range of projects that are in process or are desired; and,

WHEREAS, the CDAP is required for many state and federal funding sources; and,

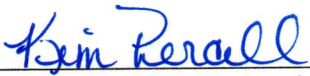
WHEREAS, the CDAP serves as a tool for Montezuma County by outlining and ranking projects according to specific categories including but not limited to: Public Infrastructure, Public lands, Land Use, Transportation, Telecommunications, Education, Arts & Culture, Economic Development, Parks & Recreation, Tourism, and Housing, and,

WHEREAS, projects are reviewed by community groups, governments, citizens and stakeholders and then confirmed or revised by the Board of County Commissioners.

NOW THEREFORE, be it resolved that the Board of County Commissioners of Montezuma County, Colorado hereby adopts the Montezuma County 2024 Community Development Action Plan (CDAP) attached hereto as Exhibit A.


Adopted this 16th day of January 2024.

BOARD OF COUNTY COMMISSIONERS
MONTEZUMA COUNTY, COLORADO




County Clerk and Recorder
Montezuma County, Colorado





James Candelaria, Commissioner



Gerald Koppenhafer, Commissioner



Kent Lindsay, Commissioner