

**La Plata Community Development Action Plan (CDAP) 2024-2026**

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Part of the region’s Comprehensive Economic Development Strategy (CEDS) is the evaluation framework. It answers the question “ how are we doing”? There are several measures we use to address this question. One is the CDAP which is a list of priority projects from La Plata County and communities. The CDAP is not meant to capture every single project, rather, it represents projects from a range of organizations that have been prioritized for economic development and resiliency and align with existing community plans.

The CDAP is reviewed and updated every two years to gauge progress.

Progress from the 2021-2023 cycle is listed below followed by a review of the CDAP for 2024-2026.

**2021-2023 had 65 Projects**

**28 completed**

Area	Category	Project	Outcomes / Impacts
Bayfield	Business Development	Pursue Major Employer with Primary Jobs in Bayfield	Secured Tractor Supply. 1) Identified prospective employers, explored potential sites, and structured favorable lease. 2) Provided broadband access.
Bayfield	Housing	Fox Farm Village in Bayfield	Completed final 18 homes for project at the rate of 2 to 4 units (duplex) a year to help meet workforce housing needs.
Bayfield	Telecommunications	Fiber Optic Backbone in Town of Bayfield	Acquired high speed internet coverage of 100 Mbps available for homes and businesses.
Ignacio/County	Transportation	SH 172 at County Road 318 21015	This project greatly enhanced the safety and functionality of this intersection by roadway widening, median construction, lighting installation, and pavement markings. The project added a left turn lane, northbound, on CO 172 for vehicles turning onto CR 318.
Community	Health & Human Services/Community Development	Implement food systems planning and coordination at the food system and community level.	Through partnerships among: The Good Food Collective CSU Extension Fort Lewis College Environmental Center San Juan Resource Conservation & Development Council The Healthy Community Food Systems Local First Cooking Matters of Southwestern Colorado The Garden Project of Southwest Colorado Bear Smart Durango Local farmers 1) Utilized a 3 year USDA LFPP grant that helped reestablish and intact regional food system driving

			<p>economic development, workforce development, environmental stewardship, and social equity.</p> <p>2) Coordinated production, access, and economy segments of the food system.</p> <p>3) Developed community workshops via the Local Food, Local Places grant.</p>
Durango/County/Durango Mesa Park Foundation	Recreation & Tourism	Durango Mesa Park phase 1	<p>Developed public and private recreation activities supporting public health, safety, and welfare of the community.</p> <p>1) Opened seven miles of new trails, connecting Durango Mesa Park to the Horse Gulch Trailhead and the Horse Gulch and Telegraph trail networks.</p> <p>2) Hosted music festivals, Colorado High School Cycling League State Mountain Biking Championships, portions of the Iron Horse Bicycle Classic, Singlespeed Cyclocross World Championships, and other cycling events.</p>
Durango/County	Transportation	Add Airline Flight(s) & Round Trip Routes at Durango La Plata County Airport	<p>1) Expanded and enhanced regional air service.</p> <p>2) Provided better access to East bound destinations.</p> <p>3) Expanded flight schedules.</p> <p>4) Acquired seasonal, round trip route to Houston.</p>
Durango/County	Transportation	Capital improvements to Durango/ La Plata County Airport	<p>1) Rehabilitated Taxiway A.</p> <p>2) Repaired automobile parking lot pavements &amp; public roadways.</p> <p>3) Upgraded access control and surveillance.</p> <p>2) Purchased new Aircraft Rescue Firefighting (ARFF) vehicle.</p> <p>3) Improved water and wastewater systems.</p>
Durango/County	Transportation	US 550 and US 160 Connection	Constructed, awaiting lighting.
Durango	Transportation	US 550 intersection and pedestrian improvements from 9th Street to 12th Street in Durango	<p>1) Intersection improvements from 9th Street to 12th Street</p> <p>2) At 9th Street, replacement of the existing signal, extension of the westbound right turn lane, new ADA curb ramps, and mill and fill</p> <p>3) At 12th Street, upgrades to the existing pedestrian hybrid beacon (HAWK), removal of channelizing island, and mill and fill</p> <p>4) Between 8th Street and 14th Street, new concrete medians, and the installation of new electrical conduit. This project has been awarded and construction in scheduled for summer 2021.</p>
Durango	Transportation	US 160 West Diamond Grind	Completed ADA improvements and a diamond grind/surface rehab including milling and grinding the surface of the roadway, utility hole improvements and new striping on US 160 West of the Durango Tech Center Drive.
Durango/County	Transportation	US 550 and 30th Street Durango	Addressed the lack of safe pedestrian crossings and transit stop accessibility in the North Main corridor on US 550, in the City of Durango in La Plata County including:

			<p>1) Pedestrian crossing between 29th and 30th Streets, at the south side of Birds restaurant near the egress.</p> <p>2) Crosswalk, ADA curb ramps, a pedestrian refuge island and a Rectangular Rapid Flashing Beacon (RRFB).</p>
Durango	Public Services	Financial Excellence & Transparency	Implemented OpenGov Financial Transparency Portal
Durango	Housing	Affordability & Economic Opportunity	<p>1) Created Housing Innovation Division</p> <p>2) Completed 40 Unit Espero Complex for transitional housing needs</p>
Durango	Community Development/Public Services	Enhanced Livability & Sense of Place	<p>1) Violent crime down 19%</p> <p>2)Co-Response Team diverted 294 service calls from patrol.</p>
Durango	Community Development	Diversity, Equity Inclusion	<p>1) Google Translate added to the Website.</p> <p>2) Racial Equity Survey completed.</p>
Durango	Community Development	Environmental & Social Sustainability	<p>1) 198 trees planted.</p> <p>2) Amended Land Use Code to establish an electric vehicle infrastructure standard.</p> <p>3) Achieved Gold Level Bike Friendly Community Designation 2021.</p> <p>4) Achieved Bronze Level Walk Friendly Community designation 2022.</p>
Durango	Infrastructure	Asset Management and Facility Needs	<p>1) Completed facilities audit.</p> <p>2) Implemented Energy Performance Contract including a suite of energy management and analytic services to support the ongoing reduction in energy use, maintenance, and utility costs.</p>
Durango	Transportation	Aviation	<p>1) Highest air passenger traffic ever in 2021 and 2023.</p> <p>2) Phase 1A design was completed in January 2023.</p> <p>3) Phase 1A construction began in April 2023 and is on track for a public opening in April 2024.</p> <p>4) Phase 1B design was completed in December 2023.</p>
Durango	Transit/Transportation	Mobility: Accessibility, Transit, Transportation System	<p>1) Completed transit surveys annually. Satisfaction with transit increased between 2022-23.</p> <p>2) Added evening and night routes.</p> <p>3) Experiences with sidewalk or bus stop related barriers that interfered with access to busses decreased each year between 2021-23.</p>
Durango	Infrastructure	Sanitation: water, sewer, stormwater, solid waste, recycling	1) Completed Trash and Recycle Rate study and implemented a 2.5% rate increase.
County	Housing	Revitalization of the Regional Housing Alliance to address workforce housing	Supported efforts to provide accessible, safe, energy efficient, and affordable housing for all County residents. Partnered with the La Plata Economic Alliance to reestablish the RHA.

County	Transportation	US 160 and CR 225 intersection safety	Improved roundabout and safety features.
County	Transportation	US 160 Dry Creek	Completed new structures, realignment of CR 223, shoulder widening, and access consolidation.
County	Transportation	US 160 safety and mobility	Made improvements including passing lanes, turn lanes, shoulders, and wildlife mitigation from CR 225 to Dry Creek.
County	Extractive Resources & Renewable Energy: Oil & Gas Development	Rewrite Chapter 90 of the County Code (Natural Resources)	Promoted responsible oil and gas development while minimizing potential impacts to the environment and residents. Completed the re-write to: 1) Maintain and enhance cooperation with Local, State and Federal agencies; the oil and gas industry; and property owners about regulating activity and mitigating impacts. 2) Protect the public health, safety and welfare of citizens while coordinating with fluid mineral extraction projects, within the limitations of local government powers and resources.
School District 9R	Education/Workforce Development	Homegrown Talent Initiative Durango High School	1) Enhanced work based learning through job shadow, mentorships, internships, and capstones. 2) Built leadership capacity with students and staff. 3) Created regionally aligned, industry aligned career tech education (CTE) opportunities.
School District 9R	Education/Workforce Development	Implement Bond Measures for Durango Schools	Repairing and replacing aging school district Infrastructure: 1) Miller Middle School 2) Impact Center at Durango High School completed

**There is a total of 50 projects for the 2024-2026 cycle.**

**6 were removed from the last cycle.**

Area	Project	Reasoning
Ignacio	Manageable Utility Rates through Independence or Adjustment	Partnership between SUIT and Ignacio in place. Wastewater services management planned to move under the purview of downtown Ignacio.
County	Support Special Districts in meeting service requirements within their defined service areas	Reprioritization
County	Complete the renovation of the Old Main Post Office	Reprioritization
County	Assess County facilities for highest and best use of underutilized properties.	Reprioritization
County	Extend sewer service to La Posta area in support of commercial and residential development	Reprioritization
County/Durango	Provide infrastructure development to support a designated Economic Development Area in proximity of the airport.	Updated

**30 ongoing projects will remain on the CDAP. Partners, funding, outcomes, and impacts have been updated.**

<b>Area</b>	<b>Category</b>	<b>Project</b>
<b>County</b>	Public Infrastructure: Transportation	Secure structural revenue repair to ensure fiscal sustainability for La Plata County
County	Public Infrastructure: Water	Utilize the Land Use Code to guide but not solely determine the designation of economic development areas throughout the County.
County	Housing Public Services: Public Safety	Invest in strategies outlined in the 2020 Durango-La Plata County Strategic Plan on Homelessness
County	Environmental Resources	Support initiatives that encourage the appropriate use, development and responsible management of natural resources including protection, preservation, and restoration.
<b>Bayfield</b>	Business Expansion and Retention	Complete Bayfield Priorities in Downtown Colorado Inc. Plan
	Business Expansion and Retention	Recruit national chain retail stores to Bayfield
	Public Infrastructure	Improve storm drainage in Bayfield
	Transportation	Construct intersections for Bayfield Parkway/US 160 East and west of Bayfield
<b>Durango</b>	Public Services: Multimodal Transportation	Reconfigure College and 8th for traffic calming
	Public Services: Multimodal Transportation	Design the Camino Crossing
	Public Services: Multimodal Transportation	Improve Midtown safety and connectivity
	Public Services: Multimodal Transportation	Create pedestrian and cycle facilities along Roosa Connect
	Public Services: Multimodal Transportation	Design 32nd Street traffic calming
	Public Services: Multimodal Transportation	Improve North Main ADA compliance
<b>Ignacio</b>	Business Development	Revitalize downtown community and business development through community engagement and collaboration
	Housing	Develop affordable and attainable housing for families and workforce
	Organizational Leadership	Foster stable and effective organizational leadership
	Public Infrastructure	Improve infrastructure with future vision and planning
<b>Large Employers and Community Organizations</b>	Health and Human Services	Expand Mercy Regional Medical Center heart and vascular care
	Health and Human Services	Expand Mercy Regional Medical Center telemedicine service
<b>Regional Partnerships</b>	Public Infrastructure	Create a rural water system for the west side of La Plata County
	Public Infrastructure & Services	Develop Durango-La Plata County Airport terminal
	Public Infrastructure: Telecommunications	Broadband
	Public Safety	Pursue mitigation efforts to protect the Wildland Urban Interface
	Public Services: Public Safety	Address forest health, water, and wildfire Risks
	Transit	Develop Outrider improvements at Durango, Mancos, Cortez, Dolores, and Rico
	Transit	Develop/improve Outrider bus service between Durango and Pagosa Springs

	Transit	Expand Durango Transit Zone 7 routes from city limits to Durango/La Plata County Airport, Hermosa, Durango West, Hesperus, and Edgemont
	Transportation	Improve US 160 and CR 225 intersection
	Transportation	Develop/improve Outrider bus service between Durango and Dove Creek

**20 new projects were added.**

<b>Area</b>	<b>Category</b>	<b>Project</b>
<b>County</b>	Public Services	Ensure compliance with HB 23-1117 regarding digital accessibility
	Public Services	Initiate La Plata County Fairgrounds master plan and related improvements
<b>Bayfield</b>	Business Expansion and Retention	Enhance agriculture businesses
	Housing	Construct Cinnamon Heights housing units
	Housing	Construct Pine River Commons housing units
	Public Infrastructure	Implement water conservation efforts
<b>Durango</b>	Housing	Build Phase I Durango Crossings
	Housing	Design Twin Buttes workforce housing project
	Housing	Build Residences at Durango
	Public Services: Multimodal Transportation	Design Junction Street traffic calming
	Public Services: Multimodal Transportation	Implement near and midterm Animas View Drive improvements
<b>Ignacio</b>	Transportation	Improve County Roads 320 and 320B
<b>Large Employers and Community Organizations</b>	Housing	Maximize the creation of housing affordable to the local workforce across La Plata County
	Public Services Workforce Development	Launch a comprehensive school improvement initiative.
	Workforce Development	Design individualized plans for students
	Workforce Development	Implement Years 2-3 of Project Rural Upskill Network (RUN)
	Workforce Development Education	Lead the La Plata County early childcare investment strategy
	Workforce Development	Support regional alliances that develop career pathways for students
<b>Regional Partnerships</b>	Public Infrastructure & Services	Opioid Abatement
	Transportation	Address rural paving CO 151 between Ignacio and US 160

We believe the wellbeing of the residents of Region 9 depends upon a healthy, growing economy. The goal of a CEDS is to assist people, organizations and programs that support equitable job and wealth creation across the region. This requires alignment of actions across government agencies, businesses, organizations, and community members. The CEDS and each county’s CDAP are two convenient, practical tools for this important work.

The CDAP document is aimed at county and town economic development practitioners, business leaders, elected officials, and community stakeholders. It provides strategic direction for decisions and projects that will evolve over the next two years. It provides data that can be used to obtain grants for local projects. It also helps to solicit funds collaboratively to meet changing economic and business conditions in the region. Projects being listed in an approved CDAP is required for many state and federal funding sources.

Recognizing that the COVID19 pandemic will impact the economy for years to come, there is focus on aligning regional and state strategies for addressing equitable and resilient economic growth. Region 9 EDD matched the CDAP projects with the Colorado Resiliency Framework Strategies.

There are six resiliency strategies identified in the Colorado Resiliency Framework, which addresses potential and interrelated economic, social, and environmental risks and vulnerabilities. Please refer to the [Colorado Resiliency Framework document](#) for details.

<b>1. Future Ready Economy &amp; Workforce</b>	<b>4. Agriculture &amp; Food Security</b>
<b>2. Climate &amp; Natural Hazard Resiliency</b>	<b>5. Housing Attainability</b>
<b>3. Building &amp; Infrastructure Sustainability</b>	<b>6. Community Capacity</b>
<b>7. Internal to Community added for projects aligned more closely with local resiliency strategies</b>	

**CDAP Project Ranking**

- 1) Project aligns with community master plans or state resiliency priorities for economic or community development.
- 2) Project is within the community’s and primary partners ability to influence.
- 3) Project metrics address progress and impact.
- 4) Metrics are comparable to other counties, regions, the state.
- 5) Project data is readily available and accessible to community members.

Rank		
High	Medium	Low
Meets at least <b>4</b> criteria	Meets at least <b>3</b> criteria	Meets at least <b>2</b> criteria

CDAP #	Project	Rank
	<b>COUNTY</b>	
1 New	Initiate La Plata County Fairgrounds master plan and related improvements	Med
2 New	Ensure compliance with HB 23-1117 regarding digital accessibility	Low
3	Secure structural revenue repair to ensure fiscal sustainability for La Plata County	Med
4	Utilize the Land Use Code to guide but not solely determine the designation of Economic Development Areas throughout the County.	Med
5	Invest in strategies outlined in the 2020 Durango-La Plata County Strategic Plan on Homelessness	High
6	Support initiatives that encourage the appropriate use, development and responsible management of natural resources including protection, preservation, and restoration.	Med
	<b>BAYFIELD</b>	
7	Complete Bayfield Priorities in Downtown Colorado Inc. Plan	High
8	Recruit National Chain Retail Stores to Bayfield	Low
9 New	Enhance agriculture businesses	Low
10 New	Construct Cinnamon Heights housing units	High
11 New	Construct Pine River Commons housing units	High
12	Improve storm drainage in Bayfield	Med
13 New	Implement water conservation efforts	High
14	Construct Intersections for Bayfield Parkway/US 160 East and West of Bayfield	High
	<b>DURANGO</b>	
15 New	Build Phase I Durango Crossings	Med
16 New	Design Twin Buttes workforce housing project	Med
17 New	Build Residences at Durango	High
18	Reconfigure College and 8th for traffic calming	High
19	Design the Camino Crossing	Low
20	Improve Midtown safety and connectivity	Med
21	Create pedestrian and cycle facilities along Roosa Connect	High
22	Design 32nd Street traffic calming	High
23	Improve North Main ADA compliance	High
24 New	Design Junction Street traffic calming	High
25 New	Implement near and midterm Animas View Drive improvements	Low
	<b>IGNACIO</b>	
26	Revitalize downtown community and business development through community engagement and collaboration	Med
27	Develop affordable and attainable housing for families and workforce	High
28	Foster stable and effective organizational leadership	Low
29	Improve infrastructure with future vision and planning	Med
30 New	Improve County Roads 320 and 320B	Med
	<b>LARGE EMPLOYERS &amp; COMMUNITY ORGANIZATIONS</b>	
31	Expand Mercy Regional Medical Center heart and vascular care	Med
32	Expand Mercy Regional Medical Center telemedicine service	Med
33 New	Maximize the creation of housing affordable to the local workforce across La Plata County	High
34 New	Launch a comprehensive school improvement initiative.	High



35 New	Design individualized plans for students	High
36 New	Implement Years 2-3 of Project Rural Upskill Network (RUN)	High
37 New	Lead the La Plata County early childcare investment strategy	Med
38 New	Support regional alliances that develop career pathways for students	High
	<b>REGIONAL PARTNERSHIPS</b>	
39	Create a rural water system for the west side of La Plata County	Med
40	Develop Durango-La Plata County Airport terminal	High
41 New	Opioid Abatement	High
42	Broadband	High
43	Pursue mitigation efforts to protect the Wildland Urban Interface	High
44	Address forest health, water, and wildfire Risks	Med
45	Develop Outrider Improvements at Durango, Mancos, Cortez, Dolores, and Rico	High
46	Develop/improve Outrider bus service between <b>Durango</b> and Pagosa Springs	High
47	Expand Durango Transit Zone 7 routes from city limits to Durango/La Plata County Airport, Hermosa, Durango West, Hesperus, and Edgemont	High
48	Improve US 160 and CR 225 intersection	High
49	Develop/improve Outrider bus service between <b>Durango</b> and Dove Creek	High
50 New	Address rural Paving CO 151 between Ignacio and US 160	Med

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs	Outcomes and Impacts
<b>COUNTY</b>									
1	Initiate La Plata County Fairgrounds master plan and related improvements	Med	Public Services	Building and Infrastructure Sustainability	La Plata County Community members	Conservation Trust Fund / lottery	N/A	N/A	1) Use public input process to guide phased improvements to the existing fairgrounds. 2) Complete the master plan design process.
2	Ensure compliance with HB 23-1117 regarding digital accessibility	Low	Public Services	Community Capacity	County	La Plata County	N/A	N/A	1) Respond to HB211110 regarding ADA for the creation and publishing of online content and materials by getting into compliance per State of Colorado's Office of Information Technology (OIT) guidelines.
3	Secure structural revenue repair to ensure fiscal sustainability for La Plata County	Med	Public Infrastructure: Transportation	Internal to Community	County		N/A	N/A	La Plata County will have sustainable revenue streams to ensure continued service delivery to provide for the health, safety and welfare of the community.
4	Utilize the Land Use Code to guide but not solely determine the designation of Economic Development Areas throughout the County.	Med	Public Infrastructure: Water	Building and Infrastructure Sustainability Climate and Natural Hazard Resiliency	Multiple special districts and municipalities		N/A	N/A	Coordinate with appropriate Federal, State, and local agencies to address current and future economic development demands, prioritizing sustainable infrastructure.
5	Invest in strategies outlined in the 2020 Durango-La Plata County Strategic Plan on Homelessness	High	Housing Public Services: Public Safety	Addresses Resiliency Initiatives	County City of Durango Manna Housing Solutions of the Southwest Community Compassion Outreach Volunteers of America Axis Health System Neighbors in Need Alliance Common Spirit Mercy Hospital	La Plata County City of Durango Federal and State funds	up to \$170,000 annually, plus potential additional investment in an organized camp.	1 FTE Systems Navigation and Coordination Director position  Support staff for position and navigation center	Outlined per the Homeless Plan
6	Support initiatives that encourage the appropriate use, development and responsible management of natural resources including protection, preservation, and restoration.	Med	Environmental Resources	Climate and Natural Hazard Resiliency	County Municipalities Private Land Owners State and Federal Agencies	State and Federal Agencies Public Private Partnerships	N/A	N/A	Maintain or improve the quality of La Plata County's environmental resources including flora and fauna, water, air, visual resources, open lands, and open space while accommodating growth and development.
<b>BAYFIELD</b>									
7	Complete Bayfield Priorities in Downtown Colorado Inc. Plan	High	Business Expansion and Retention	Building and Infrastructure Sustainability	Town of Bayfield Downtown Business Association Department of Local Affairs (DOLA) Bayfield Farmers' Market	State Historical Funds Bayfield DOLA Colorado Main St. Program Bayfield Chamber United States Department of Agriculture (USDA) Business and Industry loans Downtown Colorado Inc.	Revitalize Main St. Grant \$150k for two years.	1 part-time coordinator	1) Continue to improve appearance and pedestrian safety throughout business district. Complete Phase 3 street and sidewalk renewal between east and west Mill St. 2) Install historic plaques on Mill Street as part of the beautification project.
8	Recruit National Chain Retail Stores to Bayfield	Low	Business Expansion and Retention	Future Ready Workforce and Economy	Town of Bayfield Region 9 Economic Development District (EDD) Bayfield Chamber Area businesses	Bayfield Alliance State and federal funding sources/ incentives CDOT Private Landowners	N/A	N/A	Recruit National Chain Retail Stores to Bayfield 1) Increase Town tax revenue and address substantial source of retail marketing leakage. 2) Hire retail consulting firm. 3) Explore potential sites and structure favorable leases.
9	Enhance Agriculture Businesses	Low	Business Expansion and Retention	Building and Infrastructure Sustainability Future Ready Workforce and Economy	Town of Bayfield Agricultural Property Owners		N/A	N/A	1) Add new zoning to support agriculture tourism businesses within the town limits. 2) Promote ag events on ag property in collaboration with property owners. 3) Provide business development education to property owners as needed. 4) Highlight ag businesses in and around Bayfield.
10	Construct Cinnamon Heights Housing Units	High	Housing	Housing Attainability	Town of Bayfield	Department of Housing (DOH) \$2M Grants \$2.7M La Plata County \$700k	\$750K purchase price  \$85,000 site planning and engineering work	Construction	1) Find a developer. 2) Finalize deed restriction process. 3) Begin infrastructure and vertical construction. 4) The project will bring 30 deed restricted units to Bayfield.
11	Construct Pine River Commons Housing Units	High	Housing	Housing Attainability	Town of Bayfield Brad Blake Bayfield Haga LLC	DOLA \$1.1M	N/A	Construction	1) The project will bring 66 deed restricted townhomes to Bayfield. 2) The units will address homebuyers earning 120% area median income.
12	Improve Storm Drainage in Bayfield	Med	Public Infrastructure	Climate and Natural Hazard Resiliency	Town of Bayfield	Bayfield Colorado Water Conservation Board (CWCB) Federal Emergency Management Agency (FEMA) DOLA USDA	\$70k Feasibility Study Project costs pending results and recommendations of study.	N/A	1) Complete the Master Drainage Plan Update.
13	Implement Water Conservation Efforts	High	Public Infrastructure	Climate and Natural Hazard Resiliency Building and Infrastructure Sustainability	Town of Bayfield Sonora Institute	Bayfield was selected as a community by the Sonora Institute to participate. Free consulting and technical assistance is part of the program.	N/A	N/A	1) Tie land use to water use. 2) Educate community on water conservation. 3) Establish landscaping standards for existing and new property.
14	Construct Intersections for Bayfield Parkway/US 160 East and West of Bayfield	High	Transportation	Building and Infrastructure Sustainability	Town of Bayfield County Colorado Department of Transportation (CDOT)	Bayfield CDOT Congressionally Directed Spending (CDS)	\$3M	Construction	1) Complete engineering in 2024. 2) Begin construction in 2025.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs	Outcomes and Impacts
	<b>DURANGO</b>								
15	Build Phase I Durango Crossings	Med	Housing	Housing Attainability Future Ready Workforce and Economy	City of Durango Developer Community members		N/A	Construction	As a large development structured as a public-private partnership, Durango Crossings will go through a phased approval process requiring public hearings before both the Community Development Commission and City Council for each phase. The project requires annexation into the City limits, as well as the design and construction of major public improvements, including a new public street. 1) Complete Phase I. This phase will include the design and construction of the new street and the intersection modifications.
16	Design Twin Buttes Workforce Housing Project	Med	Housing	Housing Attainability Future Ready Workforce and Economy	City of Durango Developer-Fading West Elevation Community Land Trust Community members		N/A	Construction	The new community will create ownership of a variety of sizes and incomes. A minimum of 15 units will be permanently affordable to households at or below 80% AMI, with the remaining permanently affordable to households up to 120% AMI. The project will began work in June 2023 with completion anticipated in the spring of 2025.
17	Build Residences at Durango	High	Housing	Housing Attainability Future Ready Workforce and Economy	City of Durango TWG Development Community members		N/A	N/A	Rehabilitate the existing 72-room motel and construct 48 new units, resulting in a 120-unit vibrant affordable housing apartment community called Residences at Durango. The development will serve households earning 30% to 60% of the Area Median Income (AMI). 1) Complete the renovation of the 72 consisting of 44 studios, 27 one-bedrooms, and 1 two-bedroom (2024). 2) Complete the new construction of 48 units consisting of 28 two-bedrooms and 20 three-bedrooms (anticipated to be completed by Q1 2025).
18	Reconfigure College and 8th for Traffic Calming	High	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango	Highway Safety Improvement Program (HSIP) Grant \$779,877 FASTER Grant \$300,000 Multi Modal Options Funds (MMOF): \$75,000 and Local Match Total (Half Cent Sales and Use Tax Fund): \$1,020,123	\$2.1M	Construction	Reconfigure College Drive and E 8th Avenue from 4 to 3-lanes and update sidewalks and curb ramps to improve safety and accessibility for all road users. 1) Complete the construction phase for this project.
19	Design the Camino Crossing	Low	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango		N/A	Construction	The Camino Crossing Design Project will design a below grade-separated crossing (underpass) of Camino del Rio near 12th Street for pedestrians and cyclists. 1) Continue coordination with the Durango Fire Protection District and the design of the Community Emergency Response Center. 2) Complete public meetings and the design phase.
20	Improve Midtown Safety and Connectivity	Med	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango CDOT	2015 Half Cent Sales and Use Tax Funds	Project design cost: \$294,607	Construction	The Midtown Safety and Connectivity project will design improvements to create a safer connection into downtown Durango from the north for pedestrians and bicyclists. 1) Complete the design phase.
21	Create pedestrian and cycle facilities along Roosa Connect	High	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango	Transportation Alternatives Program Grant \$948,644 Local Match Total (Half Cent Sales and Use Tax Fund): \$951,356	\$1.9M	Construction	The Roosa Connect project is creating pedestrian and cycle facilities along Roosa Avenue, from 9th Street to El Paso Street, to improve safety and connectivity. 1) Complete the design phase. 2) Begin the construction phase.
22	Design 32nd Street Traffic Calming	High	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango	2015 Half Cent Sales and Use Tax Fund	Project design cost: \$198,070	Construction	This project is designing traffic calming elements on 32nd Street from E 2nd Avenue to Holly Avenue to create a safer corridor for pedestrians and cyclists. It integrates with improvements for County Roads 250/251. 1) Complete the final art design in coordination with the design team, city staff, and artist. 2) Begin the construction phase (anticipated 2026).
23	Improve North Main ADA Compliance	High	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango CDOT	Senate Bill 260 \$2,500,000 Senate Bill 267 \$2,000,000 Local match from 2015 Half Cent Sales and Use Tax \$1,125,000	N/A	Construction	This project will improve ADA compliance and accessibility to transit stops along the US Hwy 550 (North Main Avenue) corridor between 17th Street and Animas View Drive. 1) Complete the design phase. 2) Begin the construction phase.
24	Design Junction Street Traffic Calming	High	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango	City of Durango Project Design Budget: \$400,000 Project Funding: 2015 Half Cent Sales and Use Tax Funds	Project design cost: \$400,00	Construction	This project is aimed at slowing speeds along the Junction Street corridor from West 3rd Avenue to County Road 204/Dalla Mountain Park. Along with slowing speeds, the project will address accessibility, pedestrian infrastructure connectivity, and cycling facilities. 1) Complete the design phase.
25	Implement Near and Mid Term Animas View Drive Improvements	Low	Public Services: Multimodal Transportation	Building and Infrastructure Sustainability	City of Durango Animas View Drive Residents		N/A	N/A	The City of Durango is making near-term and mid-term improvements to Animas View Drive to improve safety for vulnerable road users. 1) Continue to implement identified near-term improvements and engage the neighborhood and community for direction on mid-term improvements.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs	Outcomes and Impacts
	<b>IGNACIO</b>								
26	Revitalize Downtown Community and Business Development through Community Engagement and Collaboration	Med	Business Development	Future Ready Workforce and Economy Community Capacity	Ignacio Creative District Ignacio Chamber of Commerce Education, Literacy, Health and Inspiration (ELHI) Ignacio School District Southern Ute Indian Tribe (SUIT) La Plata Economic Development Alliance Southwest Colorado Accelerator Program for Entrepreneurs Small Business Development Center and FLC Innovation Center Region 9 Economic Development Local Organizations Southern Colorado Community Action Agency (SOCCAA) Town Boards and Commissions ELHI Ignacio School District SUIT	DOLA CDOT	N/A	N/A	Outlined in the Ignacio Strategic Plan: strategies 1 and 2 1) Acquire funding to implement revitalization and beautification projects and wayfinding to promote community gathering, attract visitors, residents, and businesses. 2) Continue pursuing Creative District designation. 3) Hold community meetings and begin discovery process for the future design and purpose of the ELHI building.
27	Develop Affordable and Attainable Housing for Families and Workforce	High	Housing	Housing Attainability	Regional Housing Alliance HomesFund Housing Solutions of Southwest Colorado Ignacio School District DOLA DOH USDA SUIT La Plata Economic Development Alliance La Plata County USDA Fading West	Colorado Affordable Housing Incentives Grant Program	\$6.7M Phase I	Construction	Outlined in the Ignacio Strategic Plan 1) Complete Rock Creek Phase I - build 10 single family housing units. 2) Partner with HomesFund to HomesFund to assist with homebuyer trainings and offer some down payment assistance. 3) Provide opportunities for home ownership to the local workforce.
28	Foster Stable and Effective Organizational Leadership	Low	Organizational Leadership	Community Capacity	Town of Ignacio Colorado Municipal League (CML) Colorado Interagency Risk Sharing Association (CIRSA)		N/A	N/A	Outlined in the Ignacio Strategic Plan: strategy 6 1) Train and retain staff. 2) Train the town board members, offer professional development opportunities. 3) Run effective board meetings.
29	Improve Infrastructure with Future Vision and Planning	Med	Public Infrastructure	Future Ready Workforce and Economy Community Capacity	SUIT CDOT ISD Colorado State Trails Program and Committee Region 9 EDD/SWCCOG	CDOT DOLA USDA Great Outdoors Colorado (GOCO)	N/A	N/A	Outlined in the Ignacio Strategic Plan: strategies 4 and 5 1) Water and Wastewater Treatment Facilities - begin Phase 5 of replacing steel pipe. 2) Broadband/Fiber Internet - support partnerships with the Southern Ute Indian Tribe and Region 9 EDD-SWCCOG to implement the region's broadband plan. 3) Explore options for developing a Comprehensive Plan to address the future of Ignacio. 4) Town Facilities - transition the purview of the Town's wastewater services from SUUD to the Town. 5) Streets and Sidewalks Plan - begin to address needs identified in the updated capital plan. 6) Parks, Open Space, Trails and Recreation - complete a park study. 7) Investments and Funding - explore public private partnerships to increase housing stock and economic development opportunities for the community.
30	Improve County Roads 320 and 320B	Med	Transportation	Building and Infrastructure Sustainability Internal to Community	Town County	CDOT IJA Federal Highway fund	N/A	Construction	1) Widen intersection 2) Increase walkability to and from school for students.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs	Outcomes and Impacts
	<b>LARGE EMPLOYERS and COMMUNITY ORGANIZATIONS</b>								
31	Expand Mercy Regional Medical Center heart and vascular care	Med	Health and Human Services	Internal to Community	Common Spirit Health Mercy Regional Medical Center Mercy Cardiology	State grants Fundraising (ongoing)	\$4M	Construction jobs ~25 combination of FT and PT	1) Decrease travel and reduce window of time for critical treatment of heart conditions. 2) Improve medical cardio outcomes 3) Add specialized provider and support staff.
32	Expand Mercy Regional Medical Center telemedicine service	Med	Health and Human Services	Climate and Natural Hazard Resiliency Community Capacity	Mercy Regional Medical Center Common Spirit Health Internet Service Providers	Grants User fees Region 9 EDD SWCCOG	N/A	6 (at least 2 FTE) in the neurological clinic in Durango	Continue to develop Mercy Regional Medical Center into the regional hub for telemedical allowing high quality medical outreach in a large, rural, geographic area. 1) Grow network with major medical facilities to increase neurological services via telemedicine to supplant the Durango clinic. 2) Create partnerships with neurological medical providers by robotic device technology. 3) Provide trainings for medical personnel. 4) Provide telemedicine link between medical providers to increase and enhance access to healthcare. 5) Build a support network between Southwest Memorial Hospital in Cortez, and Mercy Regional Medical Center in Durango.
33	Maximize the creation of housing affordable to the local workforce across La Plata County	High	Housing	Building and Infrastructure Sustainability	La Plata Economic Alliance Municipalities	Regional Housing Alliance will assist with sourcing and managing funds Stronger Communities Grant (Town of Ignacio serves as fiscal agent)	N/A	N/A	1) Prepare housing projects to be more competitive for state and federal resources, especially new funds under Proposition 123 programs.
34	Launch a comprehensive school improvement initiative.	High	Public Services Workforce Development	Building and Infrastructure Sustainability Future Ready Workforce and Economy	Durango School District 9R Community residents and stakeholders	Durango School District 9R Grants Potential Bond	\$150M	N/A	In August 2024, the Durango School District 9-R Board of Education unanimously voted to approve ballot language for a \$150 million bond measure that will appear on the Nov. 5 ballot. The proposed bond, if passed, would fund critical projects such as: 1) Addressing deferred maintenance 2) Building a new elementary school at Three Springs 3) Upgrading safety and security systems 4) Addressing housing for staff.
35	Design individualized plans for students	High	Workforce Development	Future Ready Workforce and Economy Community Capacity	Durango School District 9R Community residents and stakeholders	Durango School District 9R Grants	N/A	N/A	100% of students will engage in personalized experiences that lead to an informed, inspired plan after graduation through career awareness, career exploration, extra-curricular opportunities, sustainability education, and global connections. 1) All secondary students will have an awareness of the careers, courses, and experiences that align with their passion and purpose. 2) Increase internships, refine Career & Technical Education pathways, and adopt work-based learning experiences. 3) All students engage in an extra-curricular activity, participate in field trips, and have access to after-school programming. 4) All schools have a Green Team and all schools develop science units around sustainability education. 5) Increase access to student travel activities; expand elementary Spanish instruction; and embed cultural competence in the district.
36	Implement Years 2-3 of Project Rural Upskill Network (RUN)	High	Workforce Development	Future Ready Workforce and Economy Community Capacity	La Plata Economic Alliance Fort Lewis College Industry Partners	Office of Economic Development and International Trade (OEDIT) Opportunity Now Grant	\$1.25M	1 FTE PTE positions-support staff	1) Build capacity for regional career development and workforce retention. 2) Deliver high caliber, tailor-made micro-certifications.
37	Lead the La Plata County early childcare investment strategy	Med	Workforce Development Education	Future Ready Workforce and Economy Community Capacity	La Plata Economic Alliance Early Childhood Council of La Plata County City of Durango Regional Housing Alliance (RHA) Industry Partners	REDI Grant	\$100k	Supports retention and utilization of staff hired in 2024  Local consultant jobs	1) Conduct a comprehensive study to inform a regional childcare investment strategy. 2) Prepare an investment plan outlining strategies and solutions that galvanize public-private partners looking to invest in early childcare education. 3) Minimize the impacts on employers that are unable to retain and recruit employees because of the lack of childcare in La Plata County.
38	Support regional alliances that develop career pathways for students	High	Workforce Development	Future Ready Workforce and Economy Community Capacity	Southwest Colorado Education Collaborative (The Collaborative) Area school districts Industry partners Community stakeholders	State Grants School Districts	N/A	3 FTE	1) Support school to career opportunities for high school students across the region through career pathways. 2) Support school to career opportunities for high school students across the region through shared courses and shared equipment. 3) Support industry workforce needs through sector partnerships and tools that connect industry with our region's students to promote workforce development.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs	Outcomes and Impacts
	<b>REGIONAL PARTNERSHIPS</b>								
39	Create a rural water system for the west side of La Plata County	Med	Public Infrastructure	Building and Infrastructure Sustainability Climate and Natural Hazard Resiliency	La Plata West Water Authority (LPWWC) Southwest Water Conservancy District (SWWCD) Animas La Plata Water Conservation District (ALPWCD) La Plata Water Conservancy District (LPWCD) Southern Ute Indian Tribe Ute Mountain Ute Tribe Lake Durango Water Authority (LDWA)	Colorado Water Conservation Board USDA Southern Ute Indian Tribe Ute Mt Ute Tribe San Juan Resource Conservation and Development State Water Fund CDBG DOLA Colorado Water Resources and Power Development Authority LPWWC SWWCD ALPWCD	Phase 1 estimated at \$3.85 to \$5 million	Construction related jobs	Create rural water system supplying water from Hesperus to the New Mexico state line. Completed special district formation. Complete project design and associated agreements providing for LDWA to provide treated water for initial LPWWA users. Complete phased distribution system design for the LPWWA distribution system.
40	Develop Durango-La Plata County Airport Terminal	High	Public Infrastructure & Services	Future Ready Workforce and Economy Building and Infrastructure Sustainability Internal to Community Climate and Natural Hazard Resiliency	City of Durango County FAA Community stakeholders	DRO operates as an enterprise fund of the City of Durango – no City or County funds are utilized for airport operations or capital projects. FAA AIP and BIL grant funds + CDOT matching grant funds Airport retained earnings Airport financing	\$38.5M Total Phase 1B \$28.5M	Construction	The project will add two new airline gates and passenger hold rooms, a new and expanded TSA passenger screening checkpoint, new food and beverage concession areas, and a new and expanded baggage claim area. The expansion will facilitate the efficient movement of passengers and baggage to bring the airport into conformity with modern airport design standards and expand the existing terminal by 19,728 square feet and renovate another 19,000 square feet of existing space.  1) Complete Phase 1B construction.
41	Opioid Abatement	High	Public Infrastructure & Services	Community Capacity  Future Ready Workforce  Internal to Community	County Town Region 9 EDD	Colorado Opioid Abatement Funds Region 9 EDD	\$1.5M Year 1 and 2 (region)	\$80K 1 PT Project Coordinator	1) Provide representation on the Southwest Opioid Response District (SWORD) Council per the MOU with the State of Colorado. 2) Support implementation of the regional funding allocations and projects. 3) County serves as SWORD's fiscal agent.
42	Broadband	High	Public Infrastructure: Telecommunications	Building and Infrastructure Sustainability Future Ready Workforce	County Municipalities Region 9 EDD / SWCCOG La Plata Electric Telecom Providers	County Municipalities Telecom Providers Region 9 EDD / SWCCOG Colorado Office of Information Technology FCC Rural Electric Cooperatives Rural Utility Service Funds USDA Federal Broadband Funding	N/A	Indirect job creation with advanced telecommunications	Address middle mile buildout per the Region 9 EDD Broadband Plan. Continue Expansion of Middle Mile Broadband Infrastructure to Connect all Region 9 EDD municipalities. 1) Support broadband expansion efforts throughout the County and municipalities. 2) Work with Region 9 EDD to request and utilize BEAD funds to backfill Capital Project Funds. 3) Build out Carrier Neutral Locations (CNL). 4) Collaborate with Region 9 EDD as needed on the work with neighboring regions to complete the Alpine Loop. Construct Infeasible Right of Use (IRU) from Denver to Grand Junction to Durango to Walsenburg back to Denver.  ** Realistic in this CDAP Cycle: Get CNLs online and develop governance model to incorporate Economic Development Districts, Councils of Governments (and their counties and municipalities), tribes, and the Colorado Broadband Office.**
43	Pursue mitigation efforts to protect the Wildland Urban Interface	High	Public Safety	Building and Infrastructure Sustainability Climate and Natural Hazard Resiliency	Mountain Studies Institute Rocky Mountain Restoration Initiative (RMRI) Public land agencies Private property owners	Federal and State agencies	N/A	N/A	Ensure emergency preparedness planning and emergency services continues to meet or exceed the growing demands of the County's constituents and visitors. 1) Continue to work and coordinate with public safety and emergency service providers to ensure adequate development standards are implemented. 2) Continue to collaborate with emergency service providers to identify hazardous areas utilizing current technologies and determine appropriate mitigation requirements for development in those areas. 3) Establish a system of measurement in order to regularly assess and evaluate level of service standards for public safety and emergency services within the County.
44	Address forest health, water and wildfire Risks	Med	Public Services: Public Safety	Climate and Natural Hazard Resiliency	Colorado State Forest Service Colorado State University US Forest Service BLM Fire Protection Districts Southern Ute Indian Tribe Wildfire Adapted Partnership, Wildfire and Watershed Protection Group (WWPG)	National Fire Plan funds Fire hazard mitigation contractors Southwest Conservation Corps Region 9 EDD USDA Southern Ute Indian Tribe Timber industry	N/A	N/A	Address Forest Health, Water and Wildfire Risks 1) Reduce fire risk. 2) Strengthen timber products industry. 3) Improve forest health. 4) Address beetle infestation. 5) Reduce risk to life and property. 6) Protect the watersheds and community water supplies. 7) Provide defensible space education.

CDAP #	Project	Rank	Category	Resiliency Linkage	Partners	Funding Resources	Cost Estimate	Jobs	Outcomes and Impacts
45	Develop Outrider improvements at Durango, Mancos, Cortez, Dolores, and Rico	High	Transit	Building and Infrastructure Sustainability	CDOT SW Regional Transportation Planning Region (SWTPR) Regional Transit Coordinating Council Area governments	CDOT - State strategic funds (SB-1, SB-267, and SB-260 and federal stimulus and IJA)	\$0.40M Total \$0.40 Funded	Construction	Outlined in the Southwest Regional Transportation Plan <a href="https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf">https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf</a>  Currently in the planning phase.
46	Develop / Improve Outrider bus service between Durango and Pagosa Springs	High	Transit	Building and Infrastructure Sustainability	CDOT SW Regional Transportation Planning Region (SWTPR) Regional Transit Coordinating Council Area governments	Transit providers Area governments Transit Funding sources Region 9 EDD / SWCCOG CDOT	\$2.7M	Construction	Outlined in the Southwest Regional Transportation Plan <a href="https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf">https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf</a>
47	Expand Durango Transit Zone 7 routes from city limits to Durango/La Plata County Airport, Hermosa, Durango West, Hesperus, and Edgemont	High	Transit	Building and Infrastructure Sustainability	CDOT SW Regional Transportation Planning Region (SWTPR) Regional Transit Coordinating Council Area governments Region 9 EDD / SWCCOG	Transit providers Area governments Transit Funding sources Region 9 EDD / SWCCOG CDOT	\$8.0M	Construction	Outlined in the Southwest Regional Transportation Plan <a href="https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf">https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf</a>
48	Improve US 160 and CR 225 intersection	High	Transportation	Building and Infrastructure Sustainability	CDOT SW Regional Transportation Planning Region (SWTPR) Regional Transit Coordinating Council Area governments Region 9 EDD / SWCCOG	CDOT State and Federal Funds Area Governments	\$5M	Construction	Outlined in the Southwest Regional Transportation Plan <a href="https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf">https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf</a>
49	Develop / Improve Outrider bus service between Durango and Dove Creek	High	Transportation	Building and Infrastructure Sustainability	CDOT SW Regional Transportation Planning Region (SWTPR) Regional Transit Coordinating Council Area governments	Transit providers Area governments Transit Funding sources Region 9 EDD/SWCCOG CDOT	\$2.05M	Construction	Outlined in the Southwest Regional Transportation Plan <a href="https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf">https://www.codot.gov/programs/yourtransportationpriorities/assets/regional-transportation-plans/sw-rtp_public-review-draft_050120.pdf</a>
50	Address Rural Paving CO 151 between Ignacio and US 160	Med	Transportation	Building and Infrastructure Sustainability	CDOT SW Regional Transportation Planning Region (SWTPR) Regional Transit Coordinating Council Local governments	CDOT - State strategic funds (SB-1, SB-267, and SB-260 and federal stimulus and IJA)  Other Funds (state, federal, local, grants, enterprise funding)	\$25.8M Total \$10.6M Funded	Construction	Outlined in the SW Regional Transportation Plan.  Currently in design phase.

Approved this day, 2024 November 12

By La Plata County Board of Commissioners, Matt Salka, Matt Salka, Chair